

**CREATIVITY & CONNECTIVITY** 

This presentation may contain forward-looking information about future events or Allied's future performance. This information, by its nature, is subject to risks and uncertainties that may cause actual events or results to differ materially, including those described under the heading "Risks and Uncertainties" in our most recently filed AIF. Material assumptions that underpin any forward-looking statements we make include those described under "Forward-Looking Statements" in our MD&A for the third guarter of 2021.

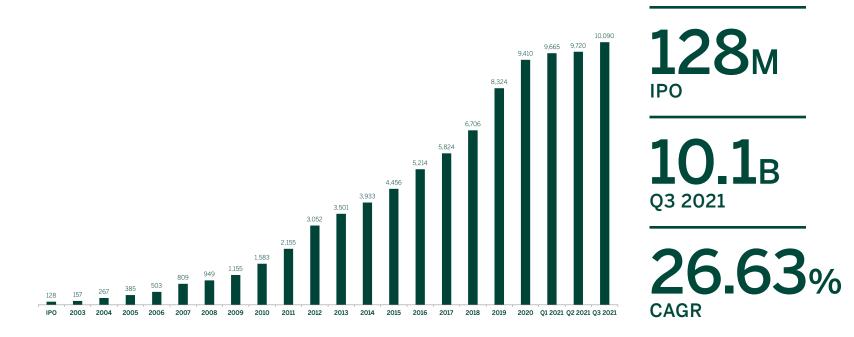
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### INVESTMENT HIGHLIGHTS

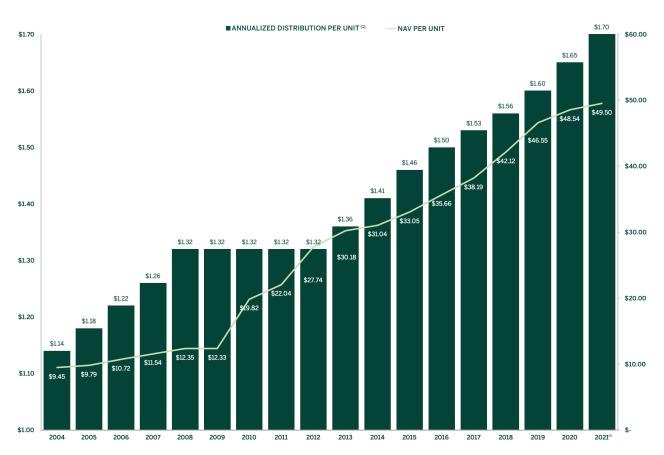
- At the forefront of urban intensification in Canada's major cities
- Fully internalized and entrepreneurial management team
- Strong growth platform
- Strong financial foundation
- 26.63% compound annual growth rate on total assets
- 14.0% average annual total return

### PORTFOLIO GROWTH - TOTAL ASSETS (M)



Values up to December 31st, 2009 are based on financial reporting prepared in accordance with previous Canadian GAAP standards. Values after that date are reported in accordance with International Financial Reporting Standards (IFRS), on a proportionate basis. As at period ending September 30, 2021.

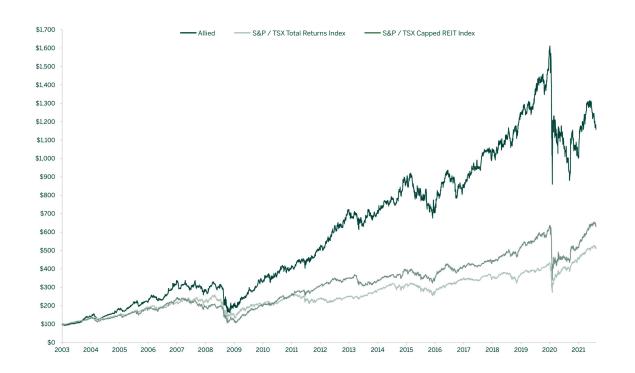
## FOCUSED ON INCREASING OUR DISTRIBUTION AND GROWING OUR NAV PER UNIT OVER TIME



<sup>(1)</sup> Annual distribution rate in place at March 15 of each year.

<sup>(2)</sup> NAV per unit value as of September 30, 2021.

### RETURNS TO UNITHOLDERS TOTAL RETURN INDEX

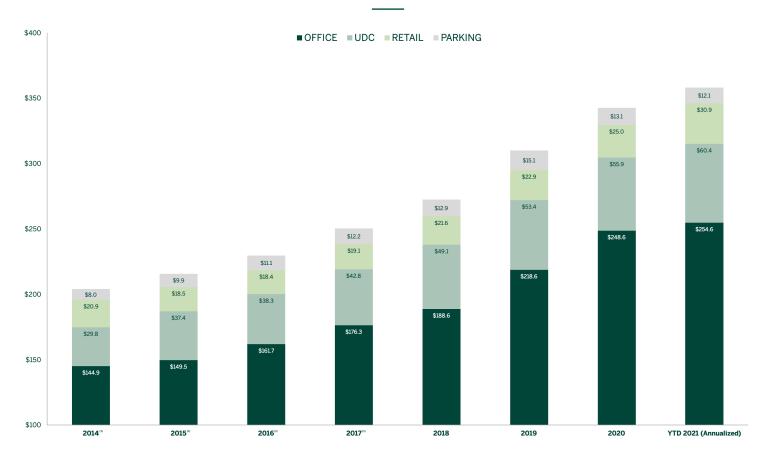


14.0%

AVERAGE ANNUAL TOTAL RETURN

Source: Bloomberg as of September 30, 2021.

## FOCUSED ON OPERATING DISTINCTIVE URBAN WORKSPACES AND URBAN DATA CENTRES: NOI BY SPACE TYPE (IN \$M)



<sup>(1)</sup> The NOI allocation between office, UDC and retail was updated to conform to the presentation in recent years. As of September 30, 2021.

This slide contains forward-looking information.



**ALLIED** Strategy

## CONSOLIDATION OF URBAN OFFICE PROPERTIES

- Close to core

- Distinctive
- Lower occupancy costs



## 500-522 King West

**Toronto** 



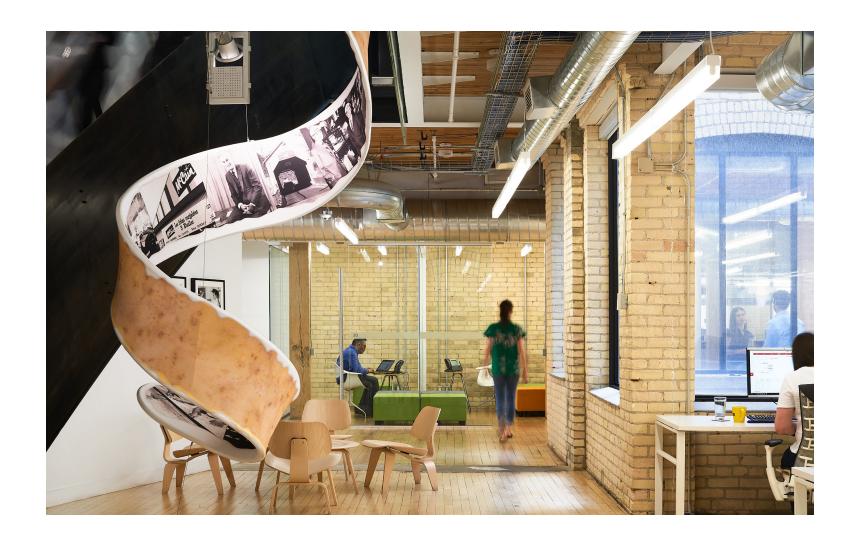
## The Landing

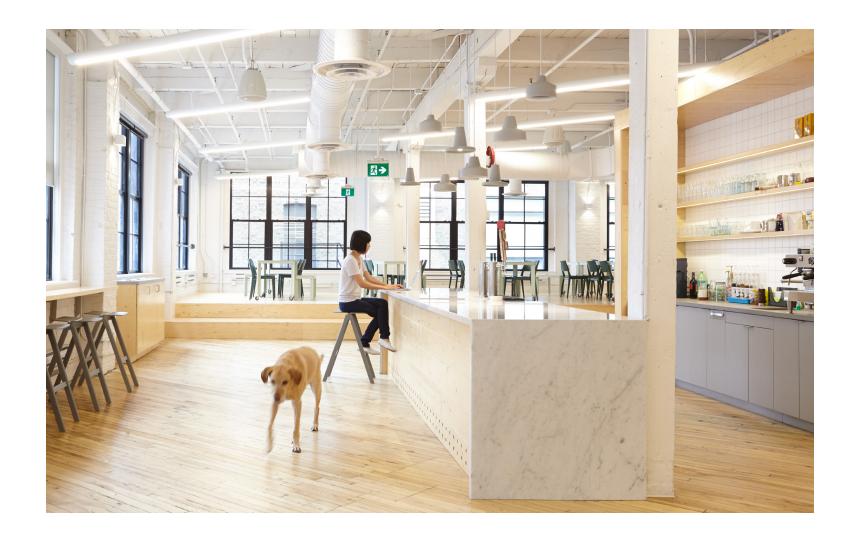
Vancouver

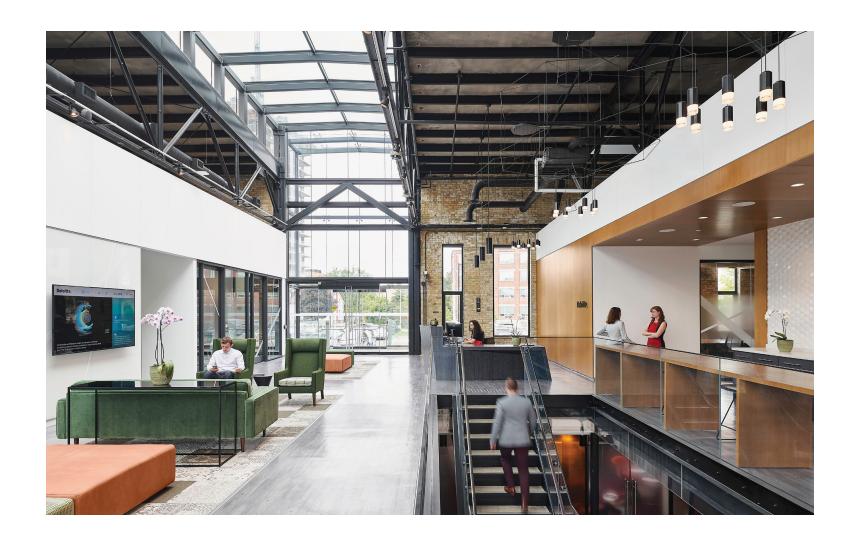


## 35-39 Front Street East

*Toronto* 





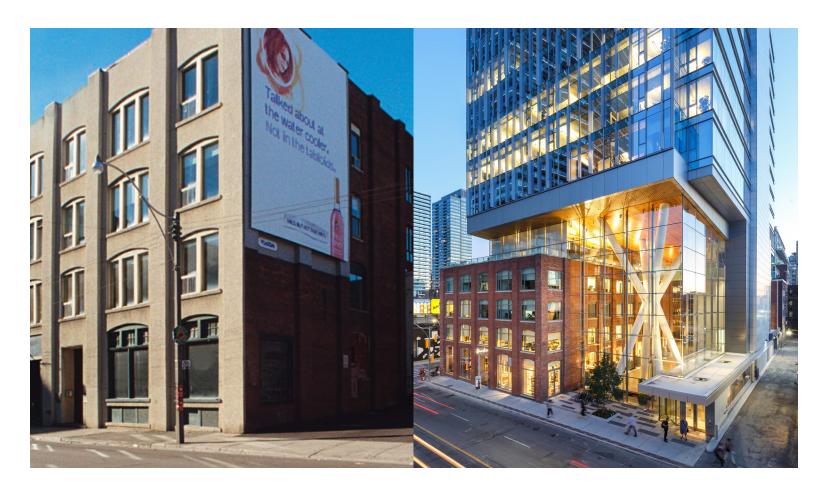




## INTENSIFICATION OF URBAN OFFICE PROPERTIES

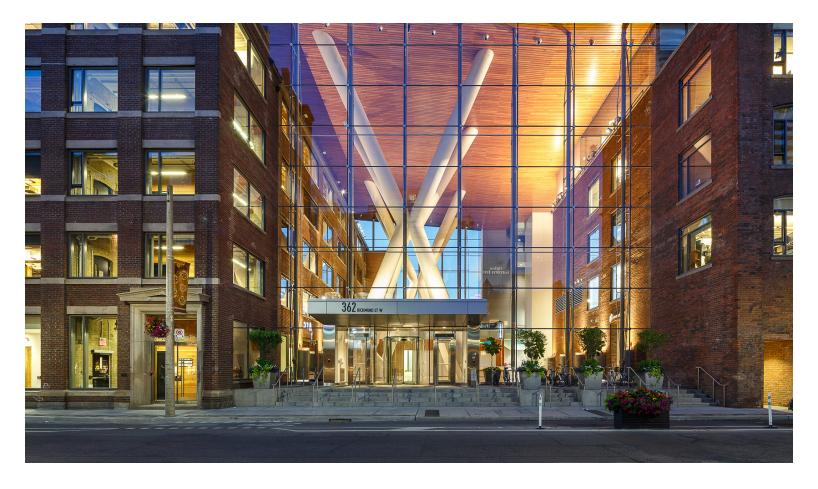
Underutilized land

- Additional rentable area with low land cost
- Value creation



## Intensification of QRC West

**Toronto** 



## Intensification of QRC West

**Toronto** 



## Intensification of The Breithaupt Block

Kitchener



# King Portland Centre



**ALLIED** Rental Portfolio

#### SUMMARY OF RENTAL PROPERTIES

### 194 Rental Properties valued at \$8.2B

VANCOUVER WESTERN REGION

(Not including 11 Properties Under Development valued at \$1.2B)

644KsF LEASED 91.9% MARKET OCCUPANCY (1) 92.4% **PROPERTIES** 12 12

**EMPLOYEES** 

WESTERN REGION  $1.2M_{sf}$ 

CALGARY

LEASED	85.4%
MARKET OCCUPANCY (1)	67.1%
PROPERTIES	30
EMPLOYEES	38

**KITCHENER** CENTRAL REGION

562KsF

LEASED	96.9%
MARKET OCCUPANCY (1)(2)	77.8%
PROPERTIES	5
EMPLOYEES	4

- (1) Source: cbre.ca, CBRE Canada Q3 2021 Quarterly Statistics Report.
- (2) Kitchener market occupancy is based on the city of Waterloo market occupancy.

TOTAL RENTAL PORTFOLIO GLA

 $14.1M_{sf}$ 

#### **TORONTO**

CENTRAL REGION

 $4.8M_{sf}$ 

INCLUDING URBAN DATA CENTRES

#### 510K SF

LEASED	95.1%
MARKET OCCUPANCY (1)	90.1%
PROPERTIES	105
UDC PROPERTIES	3
ANCILLARY PARKING FACILITIES	9
EMPLOYEES	207

#### MONTRÉAL

**OTTAWA** 

99.0%

89.5%

2

4

EASTERN REGION

231K<sub>sf</sub>

EASTERN REGION

### $6.7 M_{\, \text{SF}}$

LEASED	87.5%
MARKET OCCUPANCY (1)	86.8%
PROPERTIES	31
EMPLOYEES	91

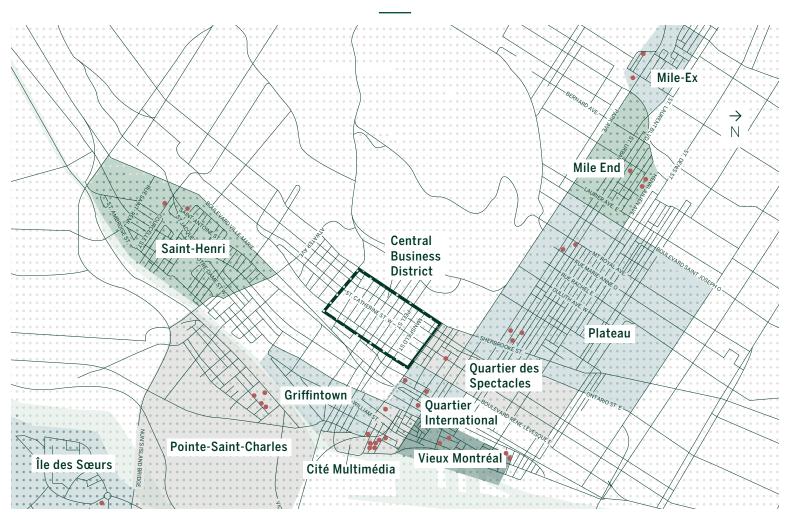
LEASED

**PROPERTIES** 

**EMPLOYEES** 

MARKET OCCUPANCY (1)

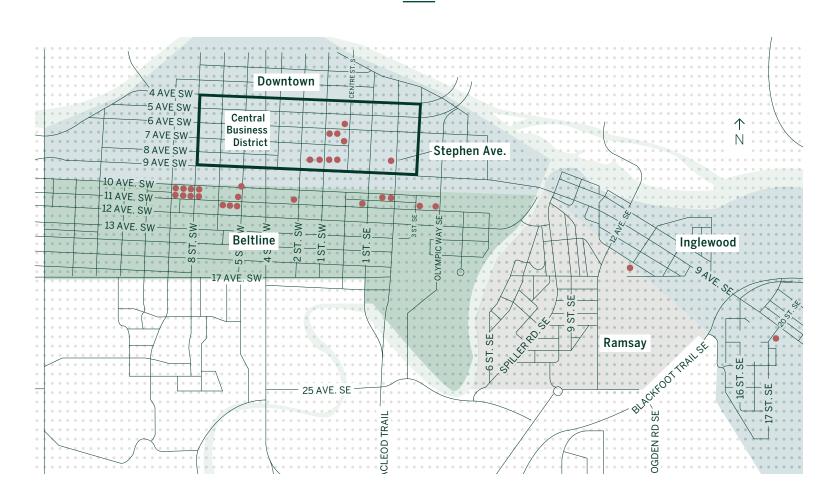
### MONTRÉAL PORTFOLIO



### TORONTO PORTFOLIO



### CALGARY PORTFOLIO



#### **VANCOUVER PORTFOLIO**



## URBAN WORKSPACE TOP-TEN PROPERTIES

PROPERTY NAME	NORMALIZED LQA NOI	APPRAISED FAIR VALUE	CAP RATE	PRINCIPAL USERS
CITÉ MULTIMÉDIA, MONTRÉAL	\$19,785	\$420,100	4.75%	Desjardins, Morgan Stanley, PF Resolu Canada Inc
1001 BOULEVARD ROBERT- BOURASSA, MONTRÉAL (1)	17,140	367,490	5.25%	AON Canada Inc, Autorité Régionale de Transport Métropolitain, Hydro-Québec, National Bank of Canada
LE NORDELEC, MONTRÉAL	15,038	301,060	5.00%	Gsoft, Unity Technologies, Yellow Pages Media
QRC WEST, TORONTO	13,077	301,280	4.25%	eOne, Sapient Canada
747 RUE DU SQUARE VICTORIA, MONTRÉAL	10,453	279,700	5.00%	Dassault Systèmes Canada, Otera Capital Inc., Secretariat of the Convention on Biological Diversity, Société Québecoise des Infrastructures
5455 DE GASPÉ AVENUE, MONTRÉAL	9,205	146,690	5.00%	Attraction Media, Framestore, Ubisoft
555 RICHMOND STREET WEST, TORONTO	7,636	179,710	4.75%	Centre Francophone de Toronto, Synaptive
KING PORTLAND CENTRE, TORONTO	6,864	182,920	3.81%	Indigo, Shopify
5445 DE GASPÉ AVENUE, MONTRÉAL	6,315	104,340	5.25%	Sun Life, Ubisoft
375 WATER STREET, VANCOUVER	6,063	225,870	3.75%	Incognito Software Inc., Quarterdeck Brewing Co, Salesforce.com
TOTAL	\$111,576	\$2,509,160	4.70%	

As of September 30, 2021.

<sup>(1) 700</sup> De La Gauchetière was renamed to 1001 Boulevard Robert-Bourassa in Q2 2021.

### NETWORK-DENSE URBAN DATA CENTRES

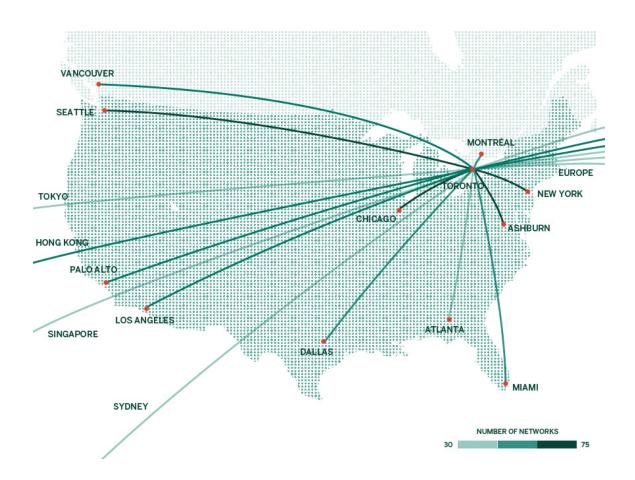
PROPERTY NAME	NORMALIZED LQA NOI	APPRAISED FAIR VALUE	CAP RATE	PRINCIPAL USERS
151 FRONT W, TORONTO	\$40,844	\$648,260	5.00%	Bell, Cologix, Equinix, Digital Realty
250 FRONT W, TORONTO	16,168	340,280	5.75%	AWS, Cloud Service Provider
905 KING W, TORONTO	4,667	102,960	5.75%	Beanfield, Cloud Service Provider, Cologix
TOTAL	\$61,679	\$1,091,500	5.30%	



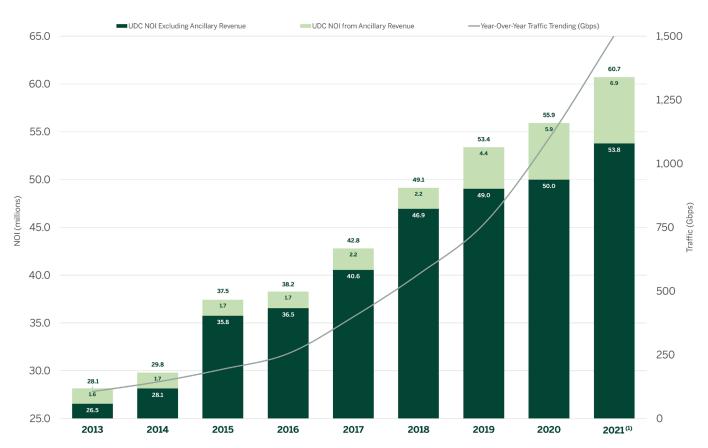




### CONNECTIVITY



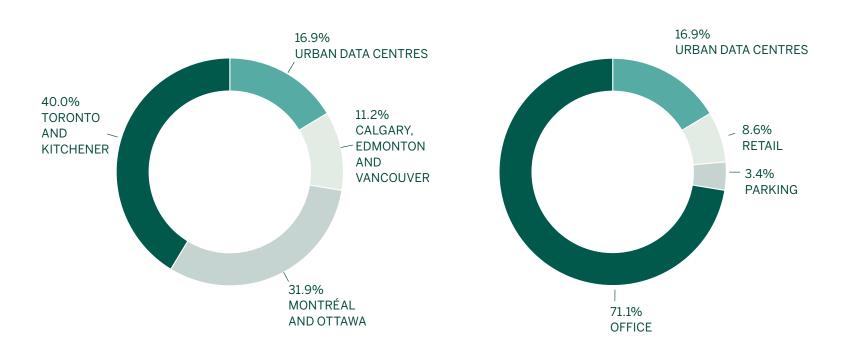
## OUR URBAN DATA CENTRES ARE A CRITICAL COMPONENT OF CANADA'S COMMUNICATIONS INFRASTRUCTURE



<sup>(1)</sup> Reflects NOI for the nine months ended September 30, 2021, with the remainder of the year based on LQA NOI for the most recently completed quarter.

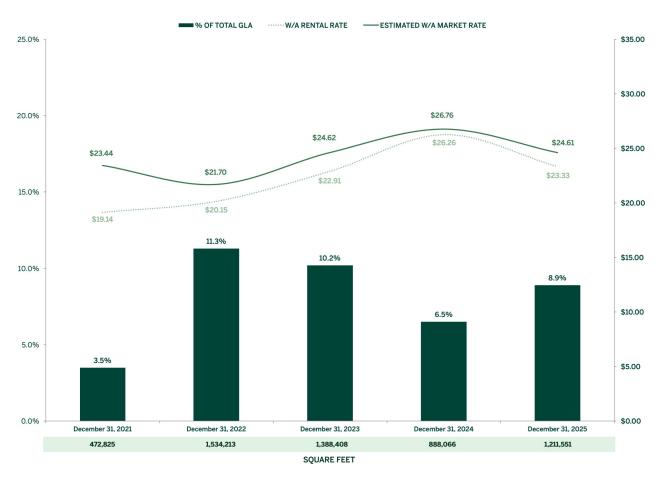
#### **NOI BY SEGMENT**

#### **NOI BY USE**



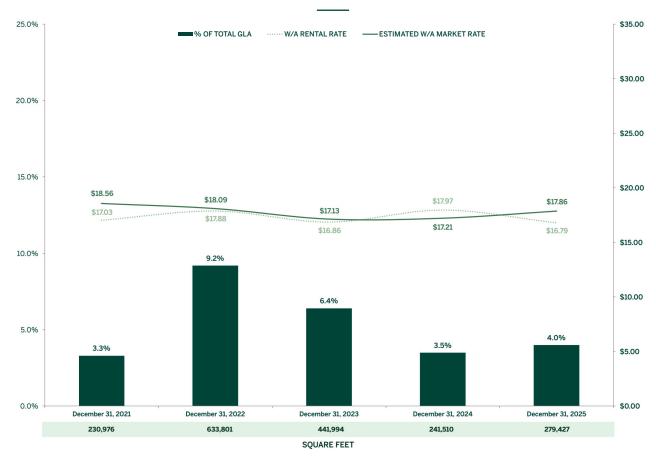
For the period ending September 30, 2021. See definition appendix for definition of NOI.

#### LEASE MATURITIES - URBAN WORKSPACE



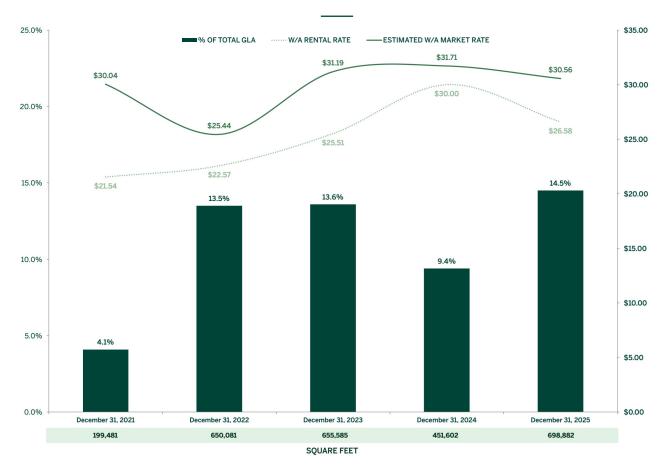
As of September 30, 2021. This slide contains forward-looking information.

### LEASE MATURITIES - URBAN WORKSPACE MONTRÉAL AND OTTAWA



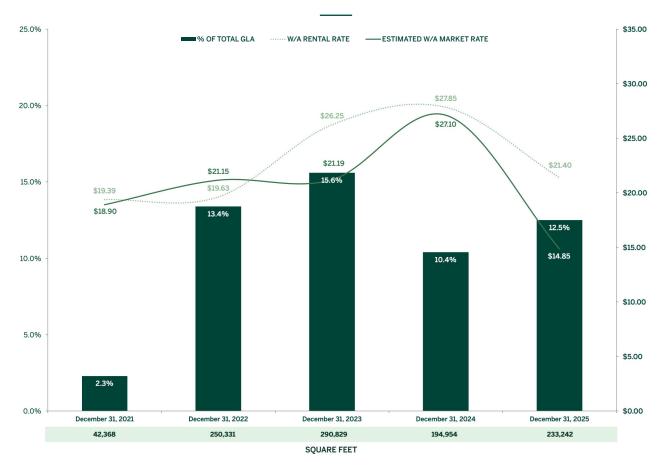
As of September 30, 2021. This slide contains forward-looking information.

## LEASE MATURITIES - URBAN WORKSPACE TORONTO AND KITCHENER



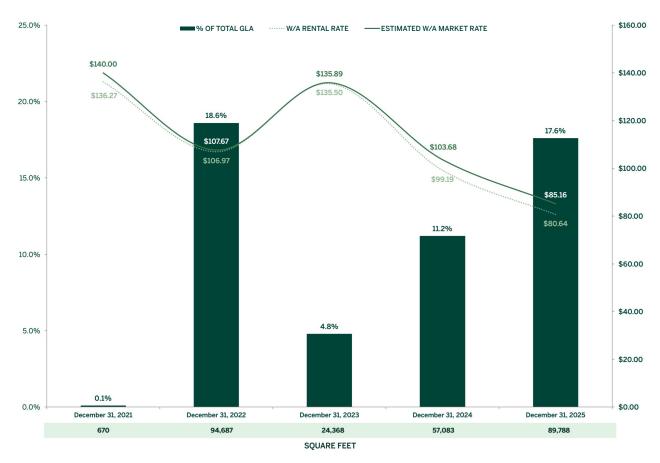
As of September 30, 2021. This slide contains forward-looking information.

# LEASE MATURITIES - URBAN WORKSPACE CALGARY AND VANCOUVER



As of September 30, 2021. This slide contains forward-looking information.

### LEASE MATURITIES - URBAN DATA CENTRES



As of September 30, 2021. This slide contains forward-looking information.

## **TOP-TEN USERS**

USER	SECTOR	% RENTAL REVENUE	% TOTAL GLA
CLOUD SERVICE PROVIDER	Data Centre/IT	4.4%	0.6%
UBISOFT	Gaming/IT	2.5%	3.9%
COLOGIX	Data Centre/IT	2.4%	0.5%
EQUINIX	Data Centre/IT	2.2%	0.4%
GOOGLE CANADA CORPORATION	IT	1.9%	2.4%
NATIONAL CAPITAL COMMISSION, A CANADIAN CROWN CORPORATION	Government	1.4%	1.4%
MORGAN STANLEY	Financial	1.4%	1.6%
BELL CANADA	Telecommunications	1.4%	0.2%
SHOPIFY INC.	Commerce/IT	1.2%	0.6%
TELUS COMMUNICATIONS INC.	Telecommunications	1.2%	0.6%
		20.0%	12.2%

49% 2003 20.0% Q3 2021



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**Development Portfolio** 

## ACTIVE DEVELOPMENT PIPELINE

2021	ESTIMA	TED	% OF OFFICE DEVELOPMENT PRE-LEASED
	GLA	NOI	
THE LOUGHEED	88,000	TBD	_
COLLEGE & MANNING*	27,000	\$1.1M	N/A
	115,000	\$1.1M+	

% OF OFFICE

2023	ESTIMA	% OF OFFICE DEVELOPMENT PRE-LEASED	
	GLA	NOI	
QRC WEST, PHASE II	93,134	\$4.6M	100%
	93,134	\$4.6M	

57%
PRE-LEASED

2022	ESTIM	MATED	DEVELOPMEN PRE-LEASED		
	GLA	NOI			
400 ATLANTIC	87,473	TBD	_		
BREITHAUPT, PHASE II*	147,000	\$5.4M	100%		
THE WELL*	763,000	\$40.4M	86%		
ADELAIDE & DUNCAN*	230,000	\$10.4M	100%		
BOARDWALK-REVILLON BUILDING	297,851	TBD	8%		
	1,525,324	\$56.2M+			

2024	ESTIMA	% OF OFFICE DEVELOPMENT PRE-LEASED	
	GLA	NOI	
KING TORONTO*	100,000	\$5.5M	_
	100,000	\$5.5M	

TBD	ESTIMA	ESTIMATED	
	GLA	NOI	
422-424 WELLINGTON W	10,000	TBD	N/A
KING & BRANT	130,000	TBD	_
	140,000	TBD	

% OF OFFICE

Estimated NOI from development completion is based on stabilized occupancy and in the first year its impact will be moderated by the discontinuation of capitalized interest.

<sup>\*</sup>Co-ownership

# FUTURE/SHADOW DEVELOPMENT PIPELINE

# **Zoning Approval in Place and in Progress**

	ESTIMATED
Toronto	GLA
THE CASTLE	460,000
KING & PETER	790,000
UNION CENTRE	1,330,000
BATHURST STREET ASSEMBLY	318,000
ADELAIDE & SPADINA	230,000
	3,128,000

### Montréal

LE NORDELEC - LOT A	230,000
LE NORDELEC - LOT E	135,000
	365,000

### Vancouver

365 RAILWAY	60,000
	60,000
TOTAL	3,553,000

## **Rezoning Potential**

	ESTIMATED	
	GLA	
TORONTO	5,828,763	
MONTRÉAL	1,972,724	
CALGARY	1,151,015	
OTHER	394,399	
	9,346,901	



# The Lougheed Calgary



# Boardwalk-Revillon Building

**Edmonton** 



# 400 Atlantic Montréal



# Breithaupt III Kitchener



# The Well

Toronto



# Adelaide & Duncan

**Toronto** 



# QRC West Phase II



# **KING Toronto**

*Toronto* 



# King & Brant



# 400 West Georgia

Vancouver



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**Development Completions** 

# QRC WEST, TORONTO

This was a pioneering, large-scale intensification project that involved the integratation of two restored heritage buildings with a new, mid-rise office structure. The project commenced in 2010 and was completed in 2015. It is comprised of 345,274 square feet of GLA and is fully leased. The property is LEED Gold certified for core and shell.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$11,000					
HARD & SOFT COSTS	104,000					VALUE
CAPITALIZED INTEREST & OPERATING COSTS	15,000	LQA NOI	UNLEVERED YIELD ON COST	FAIR VALUE	VALUE CREATION	CREATION AS % OF COST
TOTAL DEVELOPMENT COSTS	\$130,000	\$13,077	10.1%	\$301,280	\$171,280	131.8%

## THE BREITHAUPT BLOCK, KITCHENER

Allied acquired an undivided 50% interest in the property in 2010 and immediately put it into development, completing the first phase in 2014 and the second phase in mid-2016. The property is an equal two-way joint arrangement between Allied and Perimeter Development Corporation. It is comprised of 226,400 square feet of GLA (Allied's share 113,200 square feet) and is fully leased.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$4,000					
HARD & SOFT COSTS	18,470					VALUE
CAPITALIZED INTEREST & OPERATING COSTS	2,550	LQA NOI	UNLEVERED YIELD ON COST	FAIR VALUE	VALUE CREATION	CREATION AS % OF COST
TOTAL DEVELOPMENT COSTS	\$25,020	\$2,412	9.6%	\$49,790	\$24,770	99.0%

# 180 JOHN STREET, TORONTO

Allied acquired the property in 2015. The property was redeveloped and was completed in 2017. It is comprised of 45,631 square feet of GLA and is fully leased.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$8,700					
HARD & SOFT COSTS	17,500					
CAPITALIZED INTEREST & OPERATING COSTS	1,300	LQA NOI	UNLEVERED YIELD ON COST	FAIR VALUE	VALUE CREATION	VALUE CREATION AS % OF COST
TOTAL DEVELOPMENT COSTS	\$27,500	\$1,526	5.5%	\$31,470	\$3,970	14.4%

## 189 JOSEPH, KITCHENER

189 Joseph was purchased as part of The Tannery in 2012. The building stood vacant, and was slated to be demolished before Allied proposed the redevelopment and secured Deloitte as the user. The project commenced in late-2015 and was completed mid-2017. It is comprised of 26,462 square feet of GLA and is fully leased.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$230					
HARD & SOFT COSTS	10,890					VALUE
CAPITALIZED INTEREST & OPERATING COSTS	240	LQA NOI	UNLEVERED YIELD ON COST	FAIR VALUE	VALUE CREATION	CREATION AS % OF COST
TOTAL DEVELOPMENT COSTS	\$11,360	\$699	6.2%	\$13,670	\$2,310	20.3%

# 425 VIGER, MONTRÉAL

In 2004, Allied expanded into Montréal with the purchase of 425 Viger. At the time, the property comprised of 200,000 square feet of GLA and was fully leased. In 2007, Allied purchased the adjacent parking lot with the intention of intensifying the combined property once the main user's lease expired. Allied began the intensification activity in Q1 2018, and completed the project in Q2 2020. The property now consists of 315,979 square feet of GLA.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$30,076					
HARD & SOFT COSTS	66,353					VALUE
CAPITALIZED INTEREST & OPERATING COSTS	7,839	LQA NOI	UNLEVERED YIELD ON COST	FAIR VALUE	VALUE CREATION	CREATION AS % OF COST
TOTAL DEVELOPMENT COSTS	\$104,268	\$8,086	7.8%	\$166,770	\$62,502	59.9%

### KING PORTLAND CENTRE, TORONTO

In 2012, Allied entered into an equal two-way joint arrangement with RioCan to develop King Portland Centre. Allied and RioCan each acquired an undivided 50% interest in 642 King W and 620 King W and subsequently put them into development, completing 642 King W in early 2018 and 620 King W in early 2019. They are comprised of 299,126 square feet of GLA (Allied's share 149,563 square feet) and are 100% leased (602-606 King W is excluded from the figures below as they were never under development.) The property is LEED Platinum certified for core and shell.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$21,478					
HARD & SOFT COSTS	64,437					
CAPITALIZED INTEREST & OPERATING COSTS CONDOMINIUM PROFITS	5,033	LQA NOI	UNLEVERED YIELD ON COST	FAIR VALUE	VALUE CREATION	VALUE CREATION AS % OF COST
	· · · ·	40.400		44	***	
TOTAL DEVELOPMENT COSTS	\$76,678	\$6,139	8.0%	\$157,990	\$81,312	106.0%



**ALLIED** 

Risk Management

# DEVELOPMENT

- 15% limitation on development
- Pre-leasing
- Partial monetization
- Financial management
- Collaboration

# **BALANCE SHEET**

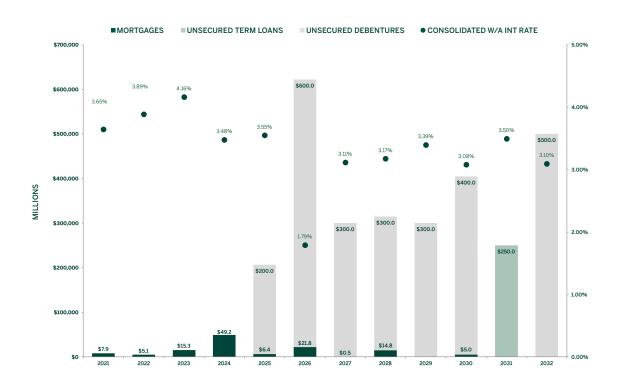
- Low leverage
- Long-term, fixed-rate debt
- Net debt to EBITDA ratio of 8.9x
- Debt ratio 32.9%
- Interest coverage ratio of 3.4x

# FINANCIAL COVENANTS

### SENIOR UNSECURED DEBENTURES

COVENANT	THRESHOLD	SEPTEMBER 30, 2021
PRO FORMA INTEREST COVERAGE RATIO	Maintain a 12-month rolling consolidated pro forma EBITDA of at least 1.65 times pro forma interest expense	3.5x
PRO FORMA ASSET COVERAGE TEST	Maintain net consolidated debt below 65% of net aggregate assets on a pro forma basis	32.8%
EQUITY MAINTENANCE	Maintain Unitholders' equity above \$300,000,000	\$6,299,117
PRO FORMA UNENCUMBERED NET AGGREGATE ADJUSTED ASSET RATIO	Maintain pro forma unencumbered net aggregate adjusted assets above 1.4 times consolidated unsecured indebtedness	3.1x

### **DEBT MATURITY CHART**



Weighted Average Term to Maturity

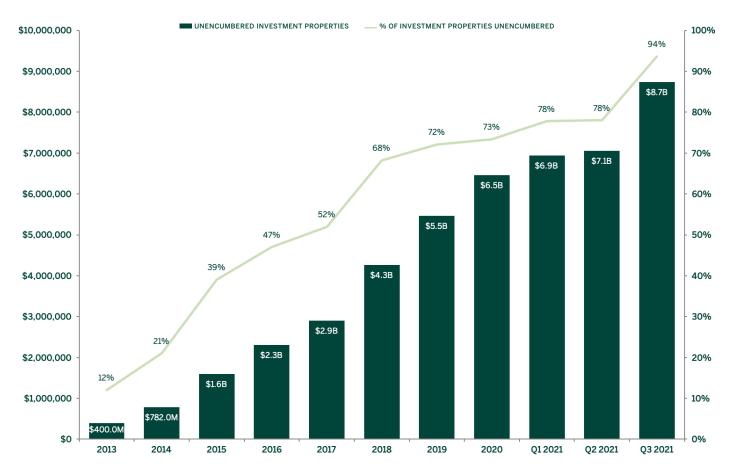
**7.0** years

Weighted Average Interest Rate

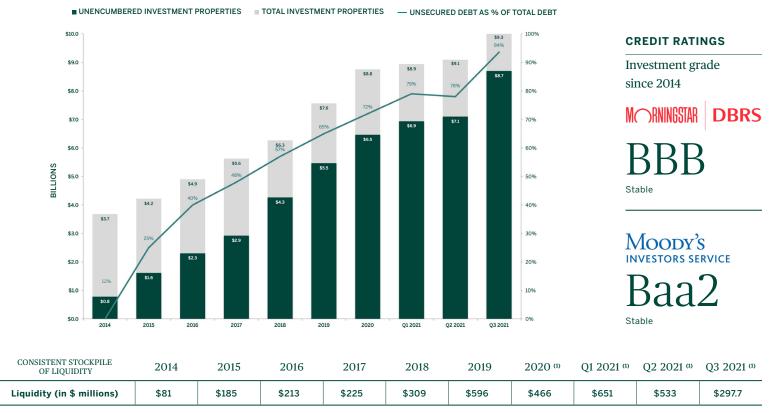
2.94%

This chart summarizes the principal payable in regards to Allied's debt obligations as at September 30, 2021.

## UNENCUMBERED INVESTMENT PROPERTIES



# MAXIMIZING FLEXIBILTY WHILE STRENGTHENING THE BALANCE SHEET



<sup>(1)</sup> Excludes accordion feature of \$100 million on Allied's unsecured revolving credit facility.



**ALLIED** 

Environmental, Social & Governance (ESG)

### **ESG REPORTING**

- Allied prepared its Second Annual ESG Report in alignment with the Global Reporting Initiative (GRI) and the Sustainability Accounting Standards Board (SASB) Real Estate Standard. Allied intends to report its progress on the Task Force on Climate-related Financial Disclosures (TCFD) recommendations in its 2021 ESG Report. Read More ▶
- Allied formalized its ESG Strategy, which outlines goals for its ESG priorities, as well as targets for greenhouse gas (GHG) emissions and energy, water and waste consumption by 2024 across its targeted portfolio.



### **ESG STRATEGY**

#### **GOALS**

#### **Energy management**

Reduce the energy consumption at our properties by optimizing systems design and conservation practices.

#### GHG emissions reduction

Limit the direct and indirect GHG emissions that we generate through our operations, developments and major re-developments to minimize the adverse environmental and human health impacts of global warming.

### Water management

Improve water use efficiency and reduce consumption across our portfolio.

### Waste management

Reduce the waste generated by our development and operating activities through responsible treatment, sorting, handling, storage and disposal.

### Climate change adaptation

Mitigate against the adverse impacts of climate change to our assets from acquisition, development and throughout operations.

#### Sustainable design standards

Build long-term value by integrating sustainable design requirements into all our development and re-development activity.

#### Equity, diversity & inclusion

Cultivate an environment that advances equity, reflects diversity and demonstrates inclusivity for all stakeholders of our business.

### Health, wellbeing & safety

Create a leading health, wellbeing and safety program to ensure the safety of our employees, suppliers, users and visitors.

### Climate-related risk management

Integrate impactful ESG-related risks, starting with transitional and physical climate risk, into our current risk management process, capital planning and asset-level preparedness.

### ESG disclosure & transparency

Disclose and communicate our ESG performance in a manner that is accurate, accessible, comparable, consistent and reflects our achievements and opportunities for growth.

#### **2024 TARGETS**

### **Energy Use Intensity**

Average Energy Use Intensity (EUI) of 22.6 kWh/ft<sup>2</sup> across our targeted portfolio.

### **Greenhouse Gas Intensity (GHGI)**

Average GHGl of 2.33 kgCO2e/ft<sup>2</sup> and a cumulative 6.6% absolute emissions reduction across our targeted portfolio.

#### Water Use Intensity

Average Water Use Intensity (WUI) of 59.1 L/ft<sup>2</sup> across our targeted portfolio.

#### Waste diversion

Average waste diversion rate of 64% across our targeted portfolio.



# Massey Hall



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**Appendix Definitions** 

### CERTAIN DEFINITIONS AND NON-IFRS MEASURES

Certain defined terms used in this investor presentation have the following meaning:

### "EBITDA"

EBITDA is a non-IFRS financial measure and should not be considered as an alternative to net income or net income and comprehensive income, cash flow from operating activities or any other measure prescribed under IFRS. EBITDA does not have any standardized meaning prescribed by IFRS. As computed by us, EBITDA may differ from similar computations reported by other Canadian real estate investment trusts and, accordingly, may not be comparable to similar computations reported by such organizations. Management considers EBITDA to be a useful measure for the purpose of evaluating debt levels and interest coverage. For a full explanation of EBITDA and a reconciliation to IFRS please see Allied REIT Q3 2021 MD&A "Other Financial Performance Measures".

### "INTEREST"

Interest is defined as interest expense and other financing costs including capitalized interest.

### "NOI"

NOI is a non-IFRS financial measure and should not be considered as an alternative to net income or net income and comprehensive income, cash flow from operating activities or any other measure prescribed under IFRS. NOI does not have any standardized meaning prescribed by IFRS. As computed by us, NOI may differ from similar computations reported by other Canadian real estate investment trusts and, accordingly, may not be comparable to similar computations reported by such organizations. Management considers NOI to be a useful measure of performance for rental properties. For a full explanation of NOI and a reconciliation to IFRS please see Allied REIT Q3 2021 MD&A "Net Operating Income ("NOI").

### "TOTAL DEBT"

Total debt is a non-IFRS financial measure and does not have any standard meaning prescribed by IFRS. As computed by us, total debt may differ from similar computations reported by other Canadian real estate investment trusts and, accordingly, may not be comparable to similar computations Reported by such organizations. Management considers total debt to be a useful measure for evaluating debt levels and interest coverage. For a full explanation of total debt and an illustration of the calculation of total debt, please see Allied REIT Q3 2021 MD&A "debt".

### "TOTAL RETURN"

Total return is based on \$100 in units invested on February 6th, 2003 and ending on September 30, 2021, assuming the re-investment of all cash distributions of the trust on the day of the distribution.

